

25/09/2018

Institute for Strategy and Complexity Management
146 Robinson Road, #07-01
Singapore, 068909

To whom it may concern:

This is to confirm that the ViewPointModel is recognised by ICCPM as a Systems Thinking rooted multi-stakeholder tool for predictive simulations, which includes a System Dynamics-based modelling software, called 'Impact Analyzer'. The VPM methodology contributes to the inclusion of intangible driving forces into scenario-based simulation models.

We confirm the ViewPoint Model's deployment in 2012 with our Defence Force client in Australia by the Institute for Strategy and Complexity Management - ICCPM as study observer.

The task of the assignment entailed the building of a scenario-based simulation to predict possible financial outcomes and to identify the driving forces that could lead to discourse of the desired plan.

Yours sincerely,



Collin Smith
Managing Director and CEO