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From: See, Tony tsee@kpmg.com.au Subject: VPM Methodology Use Date: 24 October 2018 at 00:11

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To Whom It May Concern:

The Institute for Strategy and Complexity Management (ISCM) applied the VPM Methodology first in 2007 in a work study performed for KPMG's governmental client in Australia. Its forecasting aim was to create an evidence-based scenario report, using the Impact Analyzer tool, to identify the driving forces causing the undesired project situation, and which driving forces to address in order to achieve the desired project outcome.

Thanks and regards,

Tony B See

Sent from my iPad Tony See Partner KPMG +61 4 0071 8411

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